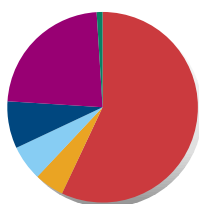


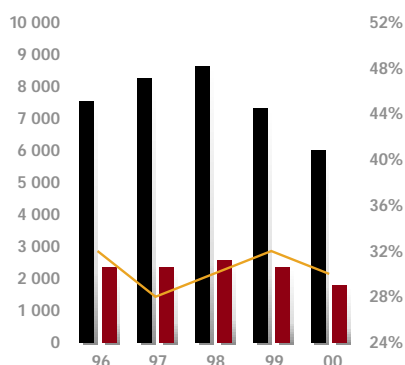
DISTRIBUTION OF VALUE ADDED

Distribution of value added



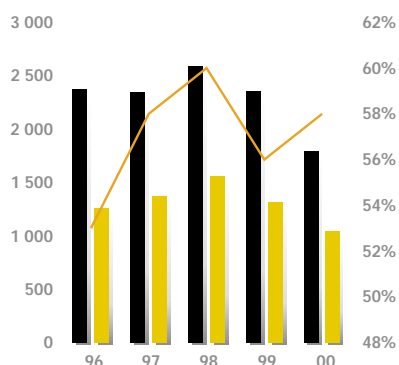
	2000	(1999)
Employees	58%	(56%)
Lenders	5%	(12%)
Shareholders	6%	(6%)
Direct taxes	7%	(5%)
Reinvested in the Group	23%	(11%)
Exceptional items net of taxation	1%	(10%)

Revenue and value added (Rm)



Revenue
Value added
Value added to revenue (%)

Value added and remuneration (Rm)



Value added
Remuneration
Remuneration to value added (%)

Value added is the difference between revenue received from sales and the cost of raw materials, goods and services purchased outside the Group. It represents the basic surplus of income over expenditure generated by the Group and its employees through manufacturing and selling products and services.

	2000		1999	
	R millions	%	R millions	%
Revenue	6 009	100	7 311	100
Purchased materials and services	4 287	71	5 143	70
Value added through operations	1 722	29	2 168	30
Other income	70	1	184	2
Total value added	1 792	30	2 352	32
Distributed to:				
Employees	1 043	58	1 314	56
Lenders	87	5	284	12
Shareholders	104	6	133	6
Direct taxes	138	7	128	5
Reinvested in the Group	409	23	265	11
Exceptional items net of taxation	11	1	228	10
– exceptional items as per the income statement	11		(700)	
– special dividend paid	–		928	
	1 792	100	2 352	100

Monetary exchanges with the state

The following monetary exchanges with the state took place during the year:

	2000	1999
	R millions	R millions
Direct taxes	138	128
Employees' tax collected on behalf of the state	182	195
Property taxes paid to local authorities	9	18
RSC levies paid to local authorities	14	16
VAT collected on behalf of the state	30	91
Channelled through the Group	373	448