

## Distribution of value added

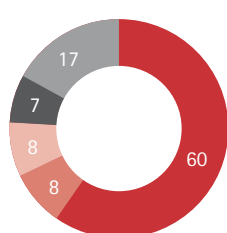
Value added is the difference between revenue received from sales and the cost of raw materials, goods and services purchased outside the Group. It represents the basic surplus of income over expenditure generated by the Group and its employees through manufacturing and selling products and services.

	2008 R millions	%	2007 R millions	%
Revenue	14 340	100	11 328	100
Purchased materials and services	11 334	79	8 765	77
Value added through operations	3 006	21	2 563	23
Other income	27	–	47	–
Total value added	3 033	21	2 610	23
Distributed to:				
Employees	1 804	60	1 640	63
Lenders	236	8	165	6
Shareholders	250	8	237	9
Direct taxes	226	7	196	8
Reinvested in the Group	517	17	372	14
	3 033	100	2 610	100

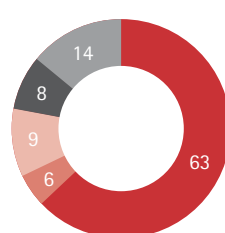
### MONETARY EXCHANGES WITH THE STATE

The following monetary exchanges with the state took place during the year:

Direct taxes	226	196
Employees' tax collected on behalf of the state	356	293
Property taxes paid to local authorities	28	32
Skills development levies paid to the SA Revenue Service	16	10
VAT collected on behalf of the state	16	43
Channelled through the Group	642	574



2008 (%)



2007 (%)

Employees ■  
 Lenders ■  
 Shareholders ■  
 Direct taxes ■  
 Reinvested in the Group ■